



International Conference on Technology Management and Operations

## **Conference Program**

19-21 July 2023

Universidade Lusíada Largo Tinoco de Sousa 4760-108 Vila Nova de Famalicão





#### Welcome to ICOTEM 2023

**ICOTEM 2023** is a forum for the presentation and discussion of research topics in the fields of Technology Management and Operations and is expected to bridge the gap between different research groups and promote the development of new disruptive multidisciplinary research groups. The main objective is to explore the role of Technology, Engineering, and Innovation in supporting the fast pace imposed by technological advancements and the operation of global markets.

> Local Organizing Committee Ana Cristina Ferreira Rui Lima Rui Silva Vitor Pereira

## Organizing Institutions





Universidade Lusíada, Faculdade de Engenharias e Tecnologias (FET)

Centro de Investigação em Organizações, Mercados e Gestão Industrial (COMEGI), Portugal

[Host and Management]



Universidade Estadual Paulista "Júlio de Mesquita Filho" – UNESP, Brazil



Instituto Politécnico de Benguela, Benguela,Angola

# ipvcadit-lab

#### Applied Digital Transformation Laboratory

Instituto Politécnico de Viana do Castelo





Instituto Politécnico de Viana do Castelo, Escola Superior de Ciências Empresariais, Portugal

ISQ, Direção de Investigação, Desenvolvimento e Inovação, Portugal

Universidade de São Paulo, Escola Superior de Agricultura "Luiz de Queiroz", Brazil

### **Conference** Chairs



Ana Cristina Magalhães Ferreira

Universidade Lusíada, Portugal

Ângela Maria Esteves da Silva Instituto Politécnico de Viana do Castelo, Portugal

José Maria de Sousa Cruz Instituto Superior Politécnico de Benguela, Angola

Luís Valadares Tavares Universidade Lusíada, Portugal

Marco Estrela ISQ, Direção de Investigação, Desenvolvimento e Inovação, Portugal

**Otávio José de Oliveira** Universidade Estadual Paulista "Júlio de Mesquita Filho", Brazil

**Thiago Libório Romanelli** Universidade de São Paulo, Brazil

Rui Gabriel Araújo de Azevedo Silva

Universidade Lusíada, Portugal

## International Scientific Committee



- Ana Cecília Ribeiro, Universidade Lusíada/COMEGI, Portugal
- Ana Cláudia Luciano, Universidade de São Paulo, Brazil
- Ana Cristina Ferreira, Universidade Lusíada/COMEGI, Portugal
- Ângela Silva, Instituto Politécnico de Viana do Castelo, Portugal
- António Araújo, Universidade Lusíada/COMEGI, Portugal
- Arminda Marques Campos, Universidade Estadual Paulista "Júlio de Mesquita Filho", Brazil
- Bruna Moura, ISQ, Direção de Investigação, Desenvolvimento e Inovação, Portugal
- Bruna Silva Ramos, Universidade Lusíada/COMEGI, Portugal
- Bruno Ferreira, ISQ, Direção de Investigação, Desenvolvimento e Inovação, Portugal
- Carlos Alberto Rego de Oliveira, Universidade Lusíada/COMEGI, Portugal
- Celina Maria Godinho Silva Pinto Leão, Universidade do Minho, Portugal
- Daniel Silva, ISQ, Direção de Investigação, Desenvolvimento e Inovação, Portugal
- Diogo Teixeira, ISQ, Direção de Investigação, Desenvolvimento e Inovação, Portugal
- Fábio Ricardo Marin, Universidade de São Paulo, Brazil
- Fernando Augusto Silva Marins, Universidade Estadual Paulista "Júlio de Mesquita Filho", Brazil
- Géremi Dranka, Universidade Tecnológica Federal do Paraná (UTFPR), Brazil
- Hélder Wafunga, Instituto Superior Politécnico de Benguela, Angola
- Helena Sofia Rodrigues, Instituto Politécnico de Viana do Castelo, Portugal
- Jorge Esparteiro Garcia, Instituto Politécnico de Viana do Castelo, Portugal
- Jorge Figueiredo, Universidade Lusíada/COMEGI, Portugal

## International Scientific Committee



- José Manuel dos Santos Cruz, Universidade Lusíada/COMEGI, Portugal
- José Paulo Molin, Universidade de São Paulo, Brazil
- Katarzyna Halicka, Bialystok University of Technology, Poland
- Lázaro Makili, Instituto Superior Politécnico de Benguela, Angola
- Lia Oliveira, Instituto Politécnico de Viana do Castelo, Portugal
- Manuel Fonseca, Instituto Politécnico de Viana do Castelo, Portugal
- Manuel Gilberto Santos, Instituto Politécnico do Cávado e do Ave, Portugal
- Marcela Machado, Universidade Estadual Paulista "Júlio de Mesquita Filho", Brazil
- Nelson Rodrigues, Universidade do Minho, Portugal
- Otávio Oliveira, Universidade Estadual Paulista "Júlio de Mesquita Filho", Brazil
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- Paula Silva Sá, Universidade Lusíada/COMEGI, Portugal
- Pedro Rodrigues, Universidade Lusíada/COMEGI, Portugal
- Pedro Reis Gomes, Universidade Lusíada/COMEGI, Portugal
- Roberto Cruz Acosta, Instituto Superior Politécnico de Benguela, Angola
- Rui Gabriel Araújo de Azevedo Silva, Universidade Lusíada/COMEGI, Portugal
- Rui Manuel Dias Ferreira Lima, Universidade Lusíada/COMEGI, Portugal
- Sara Paiva Instituto Politécnico de Viana do Castelo, Portugal
- Thiago Romanelli, Universidade de São Paulo, Brazil
- Tiago Silva, ISQ, Direção de Investigação, Desenvolvimento e Inovação, Portugal
- Valeriano Kataya, Instituto Superior Politécnico de Benguela, Angola
- Valério Antonio Pamplona Salomon, Universidade Estadual Paulista "Júlio de Mesquita Filho", Brazil
- Vítor Pereira, Universidade Lusíada/COMEGI, Portugal
- Wellington Alves, Instituto Politécnico de Viana do Castelo, Portugal

#### **Keynote Speakers**





## Ingrid Winkler

Ingrid Winkler is a scientist and professor at SENAI CIMATEC and the Head of the Institute for Science, Innovation, and Technology in Industry 4.0/ INCITE INDUSTRIA 4.0, a scientific and technical cooperation network that studies Immersive and AdditiveUX. She is also a CNPq Productivity in Technological Development fellow (DT2). At SENAI CIMATEC University Center, she leads the Extended Reality for Industrial Innovation Lab, as well as coordinates the Masters and Doctoral Program in IndustrialManagement and Technology (GETEC) and is a Professor on Computational Modeling (MCTI) Masters and Doctoral Program. Currently, she also contributes with the Ford Virtual Prototyping and eXperiences (VP&X) Lab.

Ingrid Winkler has coordinated more than 20 RDI projects with EMBRAER, HP, SHELL, VALE, FORD, Petrobras, and startups. Over 50 researchers, including PhD and Masters degree candidates, Lato Sensu Specializations, and graduates, have been supervised by her. She is presently supervising 15 PhD and Master's degree students, as well as 5 graduate students. She has 83 journal and conference papers, 15 books or book chapters, and more than 50 IP assets, including a USPTO granted patent, ten submitted patents, and registered software applications. She holds a Bachelor of Science in Computing from Mackenzie University and a Doctorate in Management from the Federal University of Bahia, during which she also spent a term at the Ecole de Gestion – HEC Montreal.

#### **Keynote Speakers**





## Paulo Cortez

Paulo Cortez is a Full Professor at the Department of Information Systems, University of Minho. He is also assistant director of the ALGORITMI R&D Centre. His research interests are: Business Analytics, Data Science, Decision Support Systems, Neural Networks and Machine Learning, Evolutionary Algorithms and Artificial Intelligence Applications.

Paulo Cortez is co-author of more than 200 indexed (e.g., ISI, Scopus) publications ininternational peer reviewed journals (e.g., Decision Support Systems, Information Sciences, Information Processing & Management) and conferences (e.g., IEEE IJCNN, ACM GECCO). He has also published the Springer book "Modern Optimization with R" (2nd edition, 2021). He has participated in more than 36 R&D projects and has supervised 6 Postdoctoral works, 10 PhD thesis, 48 MSc thesis and 18 BSc final graduation projects in the area of Intelligent Data Analysis. He is currently Associate Editor of the journals Decision Support Systems (JCR Q1) and Expert Systems (JCR Q2). Currently, he has more than 11400 Google Scholar citations (h-index of 43). Recently, he was considered a top 2% influential researcher in the areas of Artificial Intelligence and Information Technology according to a Stanford University (USA) 2020 study.

#### **Keynote Speakers**





## Pedro Amorim

Pedro Amorim is an Associate Professor (with habilitation) at Industrial Engineering and Management Department at FEUP and also an invited professor at Porto Business School, lecturing courses on Data-Driven Decision Making and Supply Chain and Operations Management. He directs the Master in Industrial Engineering and Management at FEUP and coordinated the EURO Working Group in Retail Operations. In 2014, he co-founded LTPlabs, a boutique analytical-driven consultancy company, which applies advanced analytical methods to help make better complex decisions.

Pedro Amorin was a visiting scholar at IESE Business School (Spain) and Carnegie Mellon University (USA). He has been supervising and conducting numerous nationaland European funded projects, as well as co-authoring more than 60 research papers about Supply Chain Management, Retail Operations, and Optimization. His work appears in journals, such as Manufacturing Services and Operations Management, MIT Sloan Management Review, European Journal of Operations Research and International Journal of Production Economics.

## **Conference Program**



All times in UTC+1	19 <sup>th</sup> July (Wednesday)	20 <sup>th</sup> July (Thursday)	21 <sup>st</sup> July (Friday)
9:00 am – 9:50 am	Registration	Keynote Speaker: Pedro Amorim	Keynote Speaker: Paulo Cortez
9:50 am – 11:00 am	Opening Ceremony	Session 4	Session 7
11:00 am – 11:20 am	Coffee Break	Coffee Break	Coffee Break
11:20 am — 12:30 pm	Session 1	Session 5	Closing Ceremony
12:30 pm – 2:00 pm	Lunch	Lunch	
2:00 pm – 2:50 pm	Networking	Keynote Speaker: Ingrid Winkler	
2:50 pm – 4:00 pm	Session 2	Session 6	Social
4:00 pm – 4:20 pm	Coffee Break		Program
4:20 pm – 5:30 pm	Session 3		
7:00 pm – 11:00 pm		Conference Dinner	

## Wednesday, 19 July 2023



9:50 am — 11:00 am (UTC+1)	Opening Ceremony		
Session 1	L (Audito	rium 1)	
	Chair: Rui	Silva	
	Paper ID	Title	Authors
22 33 11:20 am - 12:30 pm (UTC+1) 43 56 61	22	Excellence Models, Management Systems, and their integration in SME. Case study - "SME leader" and "SME excellence" located at the municipality of Vila Nova de Famalicão – Portugal	Pedro Miguel Neto Gonçalves & Manuel Ferreira Rebelo
	33	The Influence of Digital Content Creators on Purchase	Andreia Martins, Ana Sofia Alves, Cristina Lopes, Cristina Torres, Isabel Vieira & Lurdes Babo
	41	Organizational Ambidexterity, Individual Knowledge and Skills in Logistics: An Exploratory Approach	Juliana Alves, Lia Oliveira & Manuel da Fonseca
	43	Evaluation of Performance Measurement Propositions in the Construction Sector: Perspectives from Managers and Customers	Milton Barragán-Landy, Fernando Romero & Sérgio Sousa
	56	The Impact of Telecommuting on the Performance and Productivity of Teleworkers	Isabel Oliveira, Cláudia Gonçalves, Jorge Figueiredo & António Cardoso
	61	Creating a Sensory Experience: A Study of How Sensory Stimuli Affect Employee Perception and Behaviour	Elizabeth Real de Oliveira, Pedro Rodrigues & Isabel Barbosa

## Wednesday, 19 July 2023



2:00 pm - 2:50 pm (UTC+1)	Networking		
Session 2	2 (Audito	rium 1)	
	Chair: Otá	ivio Oliveira	
	Paper ID	Title	Authors
2:50 pm - 4:00 pm (UTC+1)	20	Toward Quality 4.0: Identifying trends for future studies	Ana Carolina Costa, Fernanda Ellen Francisco & Otávio Oliveira
	28	Data Protection in Cloud Computing – A Comparative study betweenthe EU and the USA regulations	Inocêncio Barros & Isabel Alvarez
	37	Virtual and Hybrid Immersive Events from the Knowledge Management Perspective – Brazilian Oil & Gas Company case	Azevedo Jr, Muniz Jr. & Campos, R.
	40	Systemic approach for bioenergy policies: A study case for Brazilian energy matrix and the sugarcane sector	Flávio Eduardo Fava & Thiago Libório Romanelli
	53	Managing Sustainable Megaevents: Past, Present and Future	Elizabeth Real de Oliveira & Fernando Cardoso
	63	Equipment definition for a robotic architecture of a biosensor agent applied to poultry farming – mechanical system	Glauber Balthazar, Marcos Vinicius da Cruz & Iran José de Oliveira Silva



Session 3 (Auditorium 1)				
	Chair: Thiago Romanelli			
	Paper ID	Title	Authors	
4:20 pm - 3 5:30 pm (UTC+1) 4	16	Improvement of Acquisition Processes for Highly Perishable Products by Using Lean, TRIZ and Kano Model	Navas, H., Dias, A., Morgado, T., Abreu, A. & Anes, V	
	36	Intuitionistic fuzzy X- R control charts based on IF-WABLdefuzzification method	Amanda dos Santos Mendes, Túlio Sérgio de Almeida, Marcela Machado & Paloma Rocha Rizol	
	39	Interval Type-2 Fuzzy X-S Control Charts for Univariate Processes	Túlio Sérgio de Almeida, Amanda dos Santos Mendes, Marcela Machado & Paloma Rocha Rizol	
	48	The Sustainable Development path for the survival of the planet andthe contribution to the 2030 Agenda	José Motta Reis, Dayana Elizabeth Silva, José Medeiros Barros, Nilo Souza Sampaio, Gilberto Santos & Luís Motta Barbosa	
	55	Data acquisition system for soil and air data monitoring using LoRA technology	José Costa, João Ferreira, Pedro Gomes & Vitor Pereira	
	60	Vegetation index as a tool for monitoring soybean yield in Center-South region of the state of Parana - Brazil	Gustavo Satyro de Oliveira & Ana Cláudia Luciano	

## Thursday, 20 July 2023



9:00 am _ 9:50 am (UTC+1)	Keynote Speaker: Pedro Amorim		
Session 4	1 (Audito	rium 1)	
	Chair: Rui	Lima	
	Paper ID	Title	Authors
9:50 am - 11:00 am (UTC+1)	9	An adapted analytic hierarchy process for the supplier selection:model validation for a textile industry application	Bruna Ramos, João Silva, António Vila-Chã, Henrique Azevedo, João Ramos & Ana Cristina Ferreira
	23	Centre of gravity method for locating an electric charging station - aninitial approach for Viana do Castelo	Catarina Gonçalves, Ângela Silva & Helena Sofia Rodrigues
	24	Shift Scheduling with Linear Programming: a case study in a fire station	Ana Rita Silva, Helena Sofia Rodrigues & Ângela Silva
	25	The influence of the maturation status of components on theirapproval in new product design	João Paulo Dourado, Rui Silva & Vitor Pereira
	30	Layout Evaluation to Improve Picking Process in a Boat CompanyWarehouse	Gonçalo Novo, Júlia Kilic, Lia Oliveira, Liliana Rodrigues & Ângela Silva
	32	Warehouse makeover: rethinking warehouse organization aftergrowth	Maria Carolina Matos &Isabel Cristina Lopes



Session 5 (Auditorium 1)				
	Chair: Ângela Silva			
	Paper ID	Title	Authors	
11:20 am _ 12:30 pm (UTC+1)	45	What Project Management delivers to Engineer-to-order? An analysisof a furniture company	Lalleska Araujo, Sara Martins & Wellington Alves	
	10	Procurement Operations: An empirical study about the reality ofPortuguese SMEs	Ângela Silva, Henrique Azevedo, Ana Ribeiro, Bruna Ramos & Ana Cristina Ferreira	
	19	Reorganization of a warehouse in a multi-brand clothing retailcompany	Margarida Pires & Ana Ribeiro	
	34	Management of Hospital Resources and Hospitalization in EU27: a Factor Analysis	Catarina Borges, Diego Balona, Rita Nunes, Cristina Lopes, Isabel Vieira, Lurdes Babo & Cristina Torres	
	49	Supply Chain Analysis Through Partner Suppliers: A Study of a Small- Medium Sized Company in Brazil	José Motta Reis, Dayana Elizabeth Silva, Ronald Cardoso, José Barros, Nilo Sampaio, Gilberto Santos & Luís Barbosa	
	51	Logistics and social responsibility: an analysis of a retail company	Mara Cunha, Helena Sofia Rodrigues, Ana Teresa Oliveira & Wellington Alves	

## Thursday, 20 July 2023



2:00 pm - 2:50 pm (UTC+1)	Keynote Speaker: Ingrid Winkler		
Session 6	5 (Audito	rium 1)	
	Chair: Ana	a Cristina Ferreira	
	Paper ID	Title	Authors
	8	Hydraulic projects prioritization in the steel industry: An Analytic Hierarchy Process approach	Nuno Torre, Luis Quezada & Valerio Salomon
2:50 pm - 4:00 pm (UTC+1)	13	Energy management in industry: Multi -criteria decision-makingapplications	Vania Oliveira, Valerio Salomon & Geraldo Oliveira
	26	A simulation algorithm for optimization of mixture design applied tothe assignment of weights in a goal programming problem	Cristiane Defalque, Aneirson Silva, Guilherme Defalque, Fernando Marins & David Edwards
	31	Automated Warehouse Implementation Study Applied to BoatIndustry	Cátia Sousa & Ângela Silva
	52	Study of the impact of technological innovations on the sustainable freight transport	Ana Pereira, Lia Oliveira, Jorge Garcia & Ana Rodrigues
	57	Mapping SDG 11 in Alto Minho Region - Sustainable cities andcommunities	David Silva, Mariana Abreu, Helena Sofia Rodrigues, Ângela Silva & Jorge Garcia

## Friday, 21 July 2023



9:00 am — 9:50 am (UTC+1)	Keynote Speaker: Paulo Cortez		
Session 7	7 (Audito	rium 1)	
	Chair: Vito	or Pereira	
	Paper ID	Title	Authors
35 9:50 am - 111:00 am (UTC+1) 47 58	35	Implementation process of collaborative robots (Cobots) in anautomotive technology supplier company	Carolina Oliveira, Filipe Pereira & António Rocha
	6	Application of SMED to reduce parameterization times in the production of corrugated carton packaging	Anita Fernandes, Senhorinha Teixeira & Ana Cristina Ferreira
	46	Optimization and flexibility of the stock management process of aconsumables warehouse - The case of Toyota Caetano Portugal	Vânia Silva, Lia Oliveira, Carlos Rodrigues & Carmen Guimarães
	47	Supply Chain 2.0: the concept evolution in response to market changes	Leonardo Macedo & Lia Oliveira
	58	Developing intermodal freight transport solution to boat industry	Liliana Rodrigues & Lia Oliveira

## Friday, 21 July 2023



11:30 am — 12:30 pm (UTC+1)	Closing Ceremony		
Social Program			
<b>2:30 pm</b> – Guided visit to the permanent exhibition "Torre Literária: Louvor e Simplificação daLiteratura Portuguesa" (Literary Tower – Praise and simplification of Portuguese			

Literature) of Cupertino de Miranda Foundation.



Pause at the outdoor sitting areas of the urban centre, next to the Cupertino de Miranda Foundation, followed by a walk towards Parque da Devesa (entrance through Praça da Cidadania, next to the Famalicão Bus Station, route through the Park and arrival at Casa do Território around4:30 pm).

**4:30 pm** – Guided visit to the permanent exhibition "Tempo, Espaço & Ser – Território de V.N.de Famalicão" (Time, Space & Being – The territory of V.N. de Famalicão) of Casa do Território.

41° 24' 38.0" N 8°30' 31.2" W



#### Sponsored by







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